

1. Statement of recognition of Wurundjeri Woi-wurrung Land

"Yarra City Council acknowledges the Wurundjeri Woi Wurrung people as the Traditional Owners and true sovereigns of the land now known as Yarra.

We acknowledge their creator spirit Bunjil, their ancestors and their Elders.

We acknowledge the strength and resilience of the Wurundjeri Woi Wurrung, who have never ceded sovereignty and retain their strong connections to family, clan and country despite the impacts of European invasion.

We also acknowledge the significant contributions made by other Aboriginal and Torres Strait Islander people to life in Yarra.

We pay our respects to Elders from all nations here today—and to their Elders past, present and future."

2. Attendance, apologies and requests for leave of absence

Attendance

Councillors

Cr Edward Crossland Mayor Deputy Mayor Cr Anab Mohamud Cr Michael Glynatsis Councillor Cr Stephen Jolly Councillor Cr Herschel Landes Councillor Cr Claudia Nguyen Councillor Cr Bridgid O'Brien Councillor Cr Sophie Wade Councillor

Council staff

Chief Executive Officer

Sue Wilkinson Chief Executive Officer

General Managers

Brooke Colbert Governance, Communications and Customer Experience
Infrastructure and Environment
Kerry McGrath Community Strengthening
Mary Osman City Sustainability and Strategy

Jenny Scicluna Corporate Services and Transformation

Governance

Phil De Losa
 Patrick O'Gorman
 Mel Nikou
 Manager Governance and Integrity
 Senior Governance Coordinator
 Governance Officer

Leave of absence

Cr Amanda Stone Councillor

3. Announcements

No announcements were made.

4. Declarations of conflict of interest (Councillors and staff)

Cr Crossland, Cr Glynatsis, Cr Jolly, Cr Mohamud, Cr Nguyen, Cr O'Brien, and Cr Wade declared that they had familiarised themself with the matters being presented to this meeting and that they do not have a conflict of interest.

Councillor Landes declared a general conflict of interest on item 7.3 (Cambridge Street Reserve – Consultation Findings for Additional Play Equipment) due to a personal association with someone that has an interest in the outcome of the park.

Councillor Landes declared a material conflict of interest on item 7.8 (Bridge Road Special Charge 2024-2030) due to having an interest in shops along Bridge Road and having been a past president of the Bridge Road Main Street program.

The Chief Executive Officer declared a general conflict of interest on item 7.8 (Bridge Road Special Charge 2024-30) as she has property nearby.

5. Confirmation of minutes

COUNCIL RESOLUTION

Moved: Councillor O'Brien Seconded: Councillor Glynatsis

- 1. That the minutes of the Council Meeting held on Tuesday 14 May 2024 be confirmed, subject to the voting on Item 9.2 Petition Closure of Charlotte Street, Richmond showing that Councillor Landes voted against the motion.
- 2. That the minutes of the Extraordinary Council Meeting held on Monday 3 June 2024 be confirmed.

CALL FOR A DIVISION

For: Councillors Crossland, Glynatsis, Jolly, Landes, Mohamud, Nguyen, O'Brien

and Wade

Against: Nil

CARRIED UNANIMOUSLY

6. Question time

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7. Council business reports

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8. Notices of motion

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9. Petitions and joint letters

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10. Questions without notice

Nil

11. Delegates' reports

Nil

12. General business

Nil

13. Urgent business

Nil

6. Question time

This record is provided from members of the public upon registration and also asked during Question Time and the responses provided is not a transcript of proceedings. A recording of the Council Meeting is available on Council's website for twelve months following the meeting.

The following questions were asked:

1. Joe Gagliano:

When will the council make the parking enforcement a priority? When will the council make Rowena Parade one way, or explain why not? How do the sensors work?

The General Manager City Sustainability and Strategy provided the following response:

Thank you for your question Joe,

Council parking officers patrol several areas across the City including Swan Street and its surrounds. I note that recently a survey was completed, and new restrictions will come into play in two weeks for the section of the street between Swan and Lennox Street.

In response to Rowena Parade being made one-way, unfortunately restricting access on Rowena Parade with a one-way system will likely increase journey times and redistribute / increase traffic on neighbouring local streets. There are options to improve access and movement on Rowena Parade, which may require changes to parking availability, the team could investigate this further, and I have passed on your details for them to contact you.

Finally Parking sensors assist Council in ensuring compliance. We use them to monitor occupation of bays. When a vehicle enters the bay, it will monitor the time of occupation, if the vehicle remains in that bay for longer than the period allowed, and if an Officer is in that street, they can be alerted to the noncompliance, and they will issue an infringement.

2. Peter Benson:

The question is about the new speed limit of 30km/h in parts of Collingwood. Please provide the key rationale, the statistical analysis and evaluation and the copy of the City submission to the Department of Transport and its response and then provide the assessment approach and key elements.

The General Manager Infrastructure and Environment provided the following response:

Thanks for your question Peter.

The 30km/hr speed limit in Fitzroy and Collingwood has been implemented as a trial. The rationale for the 30km/hr speed limit is to improve road safety through speed management.

Safe vehicle speeds are particularly important in place like Fitzroy and Collingwood where there are a high number of vulnerable who are most at risk of sustaining an injury in the event of a crash.

Further detail on the rationale, the outcomes of the original 30km/hr speed limit trial, key data supporting an expanded trial and detail about the support from key stakeholders can be found in the Council meeting agenda of 14 November 2023 and on the Your Say Yarra webpage for the project. The Department of Transport & Planning can assist you with details of its support for the project.

Monitoring and evaluation of the trial is being undertaken independently by the Transport Accident Commission (TAC). It will be based on a before and after comparison of various indicators including travel speeds, travel times and community sentiment.

3. John Wood:

Can you please confirm what the commitment level is from the council to maintain the road surface standards?

The General Manager Infrastructure and Environment provided the following response:

Thanks for your question John.

Council maintains a long-term program of planned capital works investment (renewal of existing assets, upgrades to existing assets and new asset acquisitions or constructions). This program undergoes a comprehensive review and update as part of our annual planning process, to ensure that it reflects the latest asset condition information, usage patterns and also to ensure that the program is affordable in relation to Council's proposed annual budget, 10-year capital works program and long-term financial strategy. Council's policy for developing the capital works program guides the allocation of capital expenditure for the renewal of existing assets as a first priority (along with funding Council operations).

Furthermore, as part of the Council's Road Management Plan obligations, every road is inspected regularly to identify any hazards which are treated within the timeframes specified in the plan. We encourage residents to report any specific concerns and they will be inspected and rectified where needed.

4. Peter Razos:

Yarra borrowed \$32.5 million to settle Vision Super unfunded defined benefit liability (for ex-employees that are retired).

What is the total unfunded defined benefit liability for the City of Yarra currently? When is it payable?

The General Manager Corporate Services and Transformation provided the following response:

The borrowing of \$32.5m occurred under a previous Council in 2013/14 and was split \$19m for Strategic assets acquisition and other capital works, and \$13.5m for the Vision Super defined benefit liability call.

The Vision Super Fund's Defined Benefit category is a pooled multi-employer sponsored plan with no predetermined proportional split. The only time that the aggregate obligation is allocated to specific employers is when a liability call is made. As a result, the level of participation of Yarra City Council in the Fund call cannot be measured ahead of time.

The Fund is reviewed by Vision Super at regular intervals. Where the Fund's balance is lower than its nominated shortfall limit, a restoration plan may be required to be developed to return the Fund to a satisfactory position within three years of the valuation date. This restoration plan process has been implemented in the time since the last liability call in 2013/14.

5. Paul Jackson:

Were there processes, systems and controls in place in order to prevent the recent breach of the Privacy Act & how did they fail to prevent the breach if they were in place?

The General Manager Governance, Communications and Customer Experience provided the following response:

Thank you Paul for your question.

While the uploading of the Charlotte Street petition does not constitute a breach of the Privacy Act, it's not standard practice for Council to upload petitions.

The petition was included in the council papers in error as the Council Papers were being compiled, unfortunately this was not picked up by staff before the papers were published. And it should have been.

As soon as the issue was brought to our attention, staff immediately removed the details from our website.

I note you were not a signatory to the petition but I would like to take this opportunity to again apologise to the residents who did sign the petition.

The issue was self-reported to the Office of the Victorian Information Commissioner and petitioners living in the municipality were notified by hand delivered mail on Friday evening.

I have commenced a review of this incident to ensure that our future practices are contemporary and we are responding to community expectations.

6. Dr Sharon Harrison:

Has Council reviewed its Open Space Strategy recommendations for North Richmond in light of the announcement of the State government Housing Statement and plans for the redevelopment of the North Richmond public housing tower sites and the State government's approval of the redevelopment at the Victoria Gardens, Doonside and Riverside Precincts?

Can Officers provide an update on progress towards the key recommendations in the Open Space Strategy, or its plans for Annette's Place?

The General Manager City Sustainability and Strategy provided the following response:

Thank you Sharon for your question.

The Yarra Open Space Strategy was adopted by Council in 2020, and the Strategy has not been reviewed since adoption, however it does take into account projected resident and worker growth in the North Richmond Precinct and all of Yarra more broadly.

While the Open Space Strategy identifies open space requirements and locations for potential open space, Council negotiates additional open space opportunities wherever possible including any future redevelopment of the Housing Towers.

New public open space has been negotiated for the Harry the Hirer site (at 81-95 Burnley Street and 26-34 Doonside Street) of approximately 600m2, and publicly accessible open space and a future open space contribution was also negotiated as part of the Victoria Gardens redevelopment.

Council has also recently adopted an increased public open space contribution rate of 8.65% - this is awaiting approval by the Minister for Planning. If approved this increase would provide Council with additional funds to purchase / upgrade open space. It will also enable Council to obtain contributions from commercial developments.

7. Kenneth Gomez:

My question is about the proposed change to the power of the CEO and CFO to sell our community's land and buildings that are worth less than \$10 million without getting approval by a vote at Council.

The median amount of CEO delegation for Melbourne Councils is far lower at \$1 million.

It can be frustrating to need voting approval for major decisions.

But once these assets are sold they are gone forever.

Given that other Councils have far lower delegations and this proposed change would weaken the democratic rights of Yarra residents, why is the \$10 million delegation needed?

The General Manager Infrastructure and Environment provided the following response:

Thanks for your question Kenneth.

No decision has been made yet, however the draft property strategy is currently out for community feedback and we welcome your views on the strategy.

The Council will consider all the feedback received and may make changes before adopting the strategy – probably at its August 2024 meeting.

In relation to your question, in developing the draft property strategy officers conducted extensive benchmarking, including on delegations. In considering the proposed levels, officers took into account the value of land in the City of Yarra, the nature of typical property transactions, and the outcomes of benchmarking which indicated that CEO delegations are typically up to \$5 million for a single expenditure.

The delegation proposed in the draft strategy should be read in conjunction with other sections of the strategy. Importantly, the draft property strategy states that Council will consult with the community on decisions of significance through targeted engagement, in accordance with Yarra's Community Engagement Policy. In addition, Council officers must comply with the statutory processes outlined in section 114 of the Local Government Act that governs Councils' power to sell or exchange land. The Act sets out that before selling or exchanging land, councils must provide four weeks public notice, undertake community engagement consistent with policy, and seek independent valuation advice.

8. Anne Coveny:

Can the City of Yarra please re-start the community consultation on the draft Property Strategy 2024 after including the following information?

The draft 2024 property strategy, relies on the following missing information, so meaningful engagement support under the LGA has not been met yet.

Reference to the best practice guidelines the draft 2024 Property Strategy follows:

- The other Council's delegating land sale decisions up to \$10 million, to Council Officers.
- The evidence supporting the dramatic departure from the current 2018 Property Strategy.
- An explanation of what the "strategic acquisitions fund", is.

The General Manager Infrastructure and Environment provided the following response:

No decision has been made yet, however Council's consultation on the draft property strategy has been undertaken in accordance with its community engagement policy. We greatly value the input of our community, and Council itself will consider all feedback received. Your participation is crucial in shaping a comprehensive and inclusive property strategy.

In preparing the draft property strategy, officers have benchmarked over 25 local government property related strategies and policies. The draft also embeds the principles of the State Government's "Local Government best practice guidelines for the sale, exchange, and transfer of land".

As previously answered, Council will consider the delegations when it is asked to adopt a final property strategy in August 2024.

The previous strategy and the current draft share the same core principles, to maximise community benefit and property utilisation, enable financial sustainability and provide transparency and consistency in decision making.

A strategic acquisition fund is a specific financial reserve to facilitate the purchase of new community land and property.

9. Maria Dekleris:

What is council going to do about this serious double data breach after leaking my name and other resident's names and address online for all to see from the petition signed opposing the closure of Charlotte street?

The General Manager Governance, Communications and Customer Experience provided the following response:

As stated in question 5 above:

While the uploading of the Charlotte Street petition does not constitute a breach of the Privacy Act, it's not standard practice for Council to upload petitions.

The petition was included in the council papers in error as the Council Papers were being compiled, unfortunately this was not picked up by staff before the papers were published. And it should have been.

As soon as the issue was brought to our attention, staff immediately removed the details from our website.

I note you were not a signatory to the petition but I would like to take this opportunity to again apologise to the residents who did sign the petition.

The issue was self-reported to the Office of the Victorian Information Commissioner and petitioners living in the municipality were notified by hand delivered mail on Friday evening.

I have commenced a review of this incident to ensure that our future practices are contemporary and we are responding to community expectations.

7.1 2024/25 Budget and Long Term Financial Plan

Reference D24/162457

Author Dennis Bastas - Manager Financial Services

Authoriser Chief Financial Officer

Disclosure The authoriser, having made enquiries with members of staff involved in the

preparation of this report, asserts that they are not aware of any general or

material conflicts of interest in relation to the matters presented.

RECOMMENDATION Start time: 7.43pm

1. That the Council, following a community engagement process conducted in accordance with its community engagement policy:

- (a) notes that the Budget and Financial Plan are updated to reflect the April 2024 forecast;
- notes that the current Council Plan 2021-2025 and Yarra Vision 2036 was used to develop this Budget and Financial Plan;
- (c) adopts the Budget 2024/2025 (shown as **Attachment One**) for the purpose of section 94 of the Local Government Act 2020 subject to any changes made via Council resolution, and
- (d) adopts the Long Term Financial Plan 2024/2025 to 2033/2034 (shown as **Attachment Two**).
- 2. That Council declares the rates and charges, as per pages 44-47 of the budget document (Attachment One), of \$139.277m (or such greater amount as is lawfully levied as a consequence of this resolution) as the amount which Council intends to raise by General Rates and other charges, which is calculated as follows:

Category	\$000
General Rates	\$116,179
Public waste rate	\$6,705
Kerbside waste rate	\$15,215
Service rates and charges	\$55
Special rates and charges	\$143
Supplementary Rates and rate adjustments	\$1,000
Interest on rates and charges	\$400
Revenue in lieu of rates	\$40
Council Pension Rebate	(\$439)
Cultural & Recreational Lands and EPU's	(\$21)
Total Rates and Charges	\$139,277

- 3. That Council advises in respect to General Rates:
 - (a) a general rate be declared in respect of and for the entire duration of the 2024/25 financial year;
 - (b) it further be declared that the general rate be raised by application of a uniform rate;

- (c) a percentage of 0.033808137 be specified as the percentage of the uniform rate which may be alternatively expressed as 0.033808137 cents in the NAV dollar;
- (d) it be confirmed that no amount is fixed as the minimum amount payable by way of a general rate in respect of each rateable property within the municipality; and
- (e) the Council funded Pensioner Rate Rebate be declared at \$209.70 for 2024/25.
- 4. That Council:
 - (a) declares no Municipal Charge in respect of the 2024/25 financial year;
 - (b) authorises the Chief Executive Officer to effect administrative and wording changes to the Annual Budget 2024/25 and Financial Plan 2024/25 to 2033/34, which may be required; and
 - (c) approve the following amendments to the Budget 2024/2025:
 - (i) increase to neighbourhood house funding \$30,659;
 - (ii) transfer \$2.5m to the Risk Mitigation Reserve and \$2.5m to the Strategic Growth Reserve consistent with the adopted Financial Sustainability Strategy (if available at 30 June 2024); and
 - (iii) participation in advancing treaty negotiations with the Wurundjeri Corporation \$200,000.

MOTION

Moved: Councillor Landes

- 1. That the Council, following a community engagement process conducted in accordance with its community engagement policy:
 - (a) notes that the Budget and Financial Plan are updated to reflect the April 2024 forecast;
 - (b) notes that the current Council Plan 2021-2025 and Yarra Vision 2036 was used to develop this Budget and Financial Plan;
 - (c) adopts the Budget 2024/2025 (shown as **Attachment One**) for the purpose of section 94 of the Local Government Act 2020 subject to any changes made via Council resolution, and
 - (d) adopts the Long Term Financial Plan 2024/2025 to 2033/2034 (shown as **Attachment Two)**.
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Total Rates and Charges	\$139,277
Cultural & Recreational Lands and EPU's	(\$21)
Council Pension Rebate	(\$439)

- 3. That Council advises in respect to General Rates:
 - (a) a general rate be declared in respect of and for the entire duration of the 2024/25 financial year;
 - (b) it further be declared that the general rate be raised by application of a uniform rate;
 - (c) a percentage of 0.033808137 be specified as the percentage of the uniform rate which may be alternatively expressed as 0.033808137 cents in the NAV dollar;
 - (d) it be confirmed that no amount is fixed as the minimum amount payable by way of a general rate in respect of each rateable property within the municipality; and
 - (e) the Council funded Pensioner Rate Rebate be declared at \$209.70 for 2024/25.
- 4. That Council:
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 - (c) approve the following amendments to the Budget 2024/2025:
 - (i) increase to neighbourhood house funding \$30,659;
 - (ii) transfer \$2.5m to the Risk Mitigation Reserve and \$2.5m to the Strategic Growth Reserve consistent with the adopted Financial Sustainability Strategy (if available at 30 June 2024); and
 - (iii) participation in advancing treaty negotiations with the Wurundjeri Corporation \$200,000.
- 5. That Council amend the schedule of Fees and Charges to retain the 2023/24 default parking meter price at \$5.20hr (variable pricing \$0 \$15).
- 6. That Council amend the schedule of Fees and Charges to remove all fee increases for Yarra Leisure Centres specifically casual entry, bulk tickets, lane hire, program classes.
- 7. That Council amend the schedule of Fees and Charges to remove the rent increases for Gleadell market stalls.

LAPSED

Moved: Councillor Wade Seconded: Councillor Mohamud

- 1. That the Council, following a community engagement process conducted in accordance with its community engagement policy:
 - (a) notes that the Budget and Financial Plan are updated to reflect the April 2024 forecast;
 - (b) notes that the current Council Plan 2021-2025 and Yarra Vision 2036 was used to develop this Budget and Financial Plan;
 - (c) adopts the Budget 2024/2025 (shown as **Attachment One**) for the purpose of section 94 of the Local Government Act 2020 subject to any changes made via Council resolution, and
 - (d) adopts the Long Term Financial Plan 2024/2025 to 2033/2034 (shown as **Attachment Two)**.
- 2. That Council declares the rates and charges, as per pages 44-47 of the budget document (Attachment One), of \$139.277m (or such greater amount as is lawfully levied as a consequence of this resolution) as the amount which Council intends to raise by General Rates and other charges, which is calculated as follows:

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Supplementary Rates and rate adjustments	\$1,000
Interest on rates and charges	\$400
Revenue in lieu of rates	\$40
Council Pension Rebate	(\$439)
Cultural & Recreational Lands and EPU's	(\$21)
Total Rates and Charges	\$139,277

- 3. That Council advises in respect to General Rates:
 - (a) a general rate be declared in respect of and for the entire duration of the 2024/25 financial year;
 - (b) it further be declared that the general rate be raised by application of a uniform rate:
 - (c) a percentage of 0.033808137 be specified as the percentage of the uniform rate which may be alternatively expressed as 0.033808137 cents in the NAV dollar;
 - (d) it be confirmed that no amount is fixed as the minimum amount payable by way of a general rate in respect of each rateable property within the municipality; and
 - (e) the Council funded Pensioner Rate Rebate be declared at \$209.70 for 2024/25.
- 4. That Council:
 - (a) declares no Municipal Charge in respect of the 2024/25 financial year;
 - (b) authorises the Chief Executive Officer to effect administrative and wording changes to the Annual Budget 2024/25 and Financial Plan 2024/25 to 2033/34, which may be

required; and

- (c) approve the following amendments to the Budget 2024/2025:
 - (i) increase to neighbourhood house funding \$30,659;
 - (ii) transfer \$2.5m to the Risk Mitigation Reserve and \$2.5m to the Strategic Growth Reserve consistent with the adopted Financial Sustainability Strategy (if available at 30 June 2024);
 - (iii) participation in advancing treaty negotiations with the Wurundjeri Corporation \$200,000:
 - (iv) <u>increase funding towards an enduring commemoration for the Vietnamese</u> <u>migration anniversary, in consultation with the local Vietnamese community by an</u> <u>additional \$350,000;</u>
 - (v) <u>increased funding by \$50,000 for youth programs focused on training and employment opportunities for public housing youth, in consultation with the Yarra Youth group;</u>
 - (vi) increase funding to expand the sustainable transport design program (\$230,000) to include the following projects:
 - a. Flockhart St/Victoria St Intersection design \$10,000;
 - b. <u>Scotchmer St/St Georges Road Intersection upgrade design \$50,000;</u>
 - c. Gibdon St/Main Yarra Trail Bike Kerb Ramp design \$10,000;
 - d. <u>protected bike lanes, line marking and improvements to section of New Deal for Cycling route on Church St between Victoria St and Murray St design \$40,000;.</u>
 - e. bike corrals installation \$20k; and
 - f. minor upgrades to the New Deal for Cycling Network including line marking and signage \$100k;
 - (vii) allocate \$20,000 to conduct required due diligence and the preparation of a business case for a potential trial to allow Council's depot to become a recycling centre/resale centre for unwanted furniture, homewares, kitchen wares (noting that if feasible, construction and operation of a trial would be subject to a future budget process);
 - (viii) fund the proposed project for climate safe rooms for low income homes to \$275k;
 - (ix) <u>fund additional drainage works to mitigate flooding as a result of climate change \$50,000; and</u>
 - (x) <u>fund additional street tree planting \$50,000; and</u>
- (d) <u>include the development of a "City Plan" in the strategic planning workplan to undertake an audit and review of existing policies, strategies, plans and associated actions, and consolidate them. The plan will be a 20+ year integrated strategy which will guide future work and include the development of an action plan/s.</u>

CALL FOR A DIVISION

For: Councillors Crossland, Landes, Mohamud, Nguyen and Wade

Against: Councillors Glynatsis, Jolly and O'Brien

7.2 2024/25 Annual Plan

Reference D24/208968

Author Emily Woodin - Coordinator Business Planning and Performance

Authoriser Chief Financial Officer

Disclosure The authoriser, having made enquiries with members of staff involved in the

preparation of this report, asserts that they are not aware of any general or

material conflicts of interest in relation to the matters presented.

RECOMMENDATION Start time: 8.11pm

1. That:

(a) Council adopts the 2024/25 Annual Plan.

COUNCIL RESOLUTION

Moved: Councillor Wade Seconded: Councillor Landes

1. That:

(a) Council adopts the 2024/25 Annual Plan.

CALL FOR A DIVISION

For: Councillors Crossland, Landes, Mohamud, Nguyen and Wade

Against: Councillors Glynatsis, Jolly and O'Brien

7.3 Cambridge Street Reserve - Consultation Findings for Additional Play Equipment

Reference D24/162304

Author Susan Stanes - Senior Coordinator Design and Place Making

Authoriser General Manager City Sustainability and Strategy

Disclosure The authoriser, having made enquiries with members of staff involved in the

preparation of this report, asserts that they are not aware of any general or

material conflicts of interest in relation to the matters presented.

Councillor Landes left the meeting due to a conflict of interest at 8.15pm.

RECOMMENDATION Start time: 8.15pm

- 1. That Council:
 - (a) notes the outcomes of the 2024 Community Engagement process as outlined in this report including that Option 1.c.ii - Slide variation received the most community support (167 responses);
 - (b) resolves to proceed with Option 1.c.ii as follows as part of the 2024/25 Capital Works program:
 - (i) the existing chin up / turn over bar is removed from the Reserve;
 - (ii) two trees are removed from the Reserve:
 - (iii) the existing balance beam is relocated within the Reserve;
 - (iv) new accessible surface is installed to access the basket swing;
 - (v) installation of a slide in the grassed area of the Reserve (and subsequent reduction in the grassed area of approximately 7%);
 - (vi) installation of a new four way rocker;
 - (vii) installation of a new mini trampoline;
 - (viii) installation of logs/stepper through the garden; and
 - (ix) installation of new playful line marking; and
 - (c) thanks all of the participants for their participation in this engagement.

Public Submissions

The following people addressed Council on the matter:

Paul Jackson;

Jemma Stewart;

Brielle Pope; and

Adam Promnitz.

Moved: Councillor Jolly Seconded: Councillor Glynatsis

- 1. That Council:
 - (a) notes the outcomes of the 2024 Community Engagement process as outlined in this report including that Option 1.c.ii - Slide variation received the most community support (167 responses);
 - (b) resolves to proceed with Option 1.c.ii as follows as part of the 2024/25 Capital Works program:
 - (i) the existing chin up / turn over bar is removed from the Reserve;
 - (ii) two trees are removed from the Reserve;
 - (iii) the existing balance beam is relocated within the Reserve;
 - (iv) new accessible surface is installed to access the basket swing;
 - (v) installation of a slide in the grassed area of the Reserve (and subsequent reduction in the grassed area of approximately 7%) and investigate the inclusion of a ladder accessing the slide to enabling easier access for younger children;
 - (vi) installation of a new four way rocker;
 - (vii) installation of a new mini trampoline;
 - (viii) installation of logs/stepper through the garden; and
 - (ix) installation of new playful line marking including the possibility of reconstructing existing permeable granitic gravel to a hard non permeable surface to further extend option for playful line marking across the site; and
 - (c) <u>Investigate a suitable location to include a 4 square line marking space that meets safety standards and is not located adjacent to or within accessible pathways, steps, and roadways;</u>
 - (d) <u>Increase the intensity and range of the colour components of the new playground equipment to create a colourful play park environment; and</u>
 - (e) thanks all of the participants for their participation in this engagement.

CALL FOR A DIVISION

For: Councillors Glynatsis, Jolly, Mohamud, Nguyen and O'Brien

Against: Councillors Crossland and Wade

7.4 Charlotte Street Traffic Analysis Update

Reference D24/185723

Author Kate Yuncken - Manager City Strategy

Authoriser General Manager City Sustainability and Strategy

Disclosure The authoriser, having made enquiries with members of staff involved in the

preparation of this report, asserts that they are not aware of any general or

material conflicts of interest in relation to the matters presented.

Councillor Landes returned to the meeting at 8.49pm.

RECOMMENDATION Start time: 8.49pm

- 1. That Council:
 - (a) notes that the findings of the additional traffic and parking studies, including that the increased congestion in Swan Street, motorists ignoring statutory turning restrictions, and live traffic mapping apps advising motorists to detour via the local streets is resulting in an increase of traffic on local streets; and
 - (b) requests officers to write to:
 - (i) Victorian Police and request enforcement of peak period turn bans;
 - (ii) Department of Transport and Planning and request that it investigates what changes can be made to its network to discourage vehicles undertaking short cuts at this location; and
 - (ii) Google Maps to request that its navigation tools avoid redirecting vehicles on local streets.

Public Submissions

The following people addressed Council on the matter:

Lynn Delahunty;

Georgie Meyer;

Andrew Davies;

Jason Galea:

Anne Jenkins:

Anne Jenkins read out Bridget Kiwi's submission;

Anne Ballantyne;

Christine Maynard; and

Maylynn Tsoi.

Moved: Councillor Landes Seconded: Councillor Nguyen

- 1. That Council:
 - (a) notes that the findings of the additional traffic and parking studies, including that the increased congestion in Swan Street, motorists ignoring statutory turning restrictions, and live traffic mapping apps advising motorists to detour via the local streets is resulting in an increase of traffic on local streets; and
 - (b) requests officers to write to:
 - (i) Victorian Police and request enforcement of peak period turn bans;
 - (ii) Department of Transport and Planning and request that it investigates what changes can be made to its network to discourage vehicles undertaking short cuts at this location; and
 - (iii) Google Maps to request that its navigation tools avoid redirecting vehicles on local streets.

CALL FOR A DIVISION

For: Councillors Crossland, Landes, Nguyen and Wade

Against: Councillors Glynatsis, Jolly, Mohamud and O'Brien

The Mayor used his casting vote to vote in favour

7.5 Proposed Discontinuance of Road at Charlotte Street, Richmond

Reference D24/199764

Author Kirti Madan - Property Project Officer

Authoriser General Manager Infrastructure and Environment

Disclosure The authoriser, having made enquiries with members of staff involved in the

preparation of this report, asserts that they are not aware of any general or

material conflicts of interest in relation to the matters presented.

RECOMMENDATION Start time: 9.26pm

1. That Council, acting under clause 3 of schedule 10 of the Local Government Act 1989 (Act):

- (a) resolves that the required statutory procedures be commenced to discontinue the Road:
- (b) directs that, pursuant to sections 207A and 223 of the Act public notice of the proposed discontinuation be given in 'The Age' newspaper and published on the Council's website.
- 2. That in accordance with Governance Rule Chapter Two, Rule 10.1, Council calls an Extraordinary Council meeting at 6.30pm on Tuesday 6 August 2024 to hear feedback in relation to the proposed road discontinuance and that in accordance with Governance Rule Chapter Two, Rule 54.6 determines that persons be heard in support of their written submissions at that meeting in accordance with Governance Rule Chapter Two, Rule 54.
- 3. That Council notes the intention to consider the feedback and determine the outcome of the road discontinuance process at the Ordinary Council meeting on Tuesday 13 August 2024 and further notes that under Governance Rule Chapter Two, Rule 54.1.2 there will not be an opportunity for members of the public to address Council in relation to that item.
- 4. That in the event that no submissions are received, delegates the Chief Executive Officer to cancel the Extraordinary Council Meeting scheduled.

Public Submissions

The following people addressed Council on the matter:

Dr Sharon Harrison:

Anne Jenkins;

Adam Promnitz; and

Christine Maynard.

Councillor Nguyen left the meeting at 9.35pm

Councillor Nguyen returned at 9.37pm

Moved: Councillor Landes Seconded: Councillor Nguyen

- 1. That Council, acting under clause 3 of schedule 10 of the Local Government Act 1989 (Act):
 - (a) resolves that the required statutory procedures be commenced to discontinue the Road:
 - (b) directs that, pursuant to sections 207A and 223 of the Act public notice of the proposed discontinuation be given in 'The Age' newspaper and published on the Council's website.
- 2. That in accordance with Governance Rule Chapter Two, Rule 10.1, Council calls an Extraordinary Council meeting at 6.30pm on Tuesday 6 August 2024 to hear feedback in relation to the proposed road discontinuance and that in accordance with Governance Rule Chapter Two, Rule 54.6 determines that persons be heard in support of their written submissions at that meeting in accordance with Governance Rule Chapter Two, Rule 54.
- 3. That Council notes the intention to consider the feedback and determine the outcome of the road discontinuance process at the Ordinary Council meeting on Tuesday 13 August 2024 and further notes that under Governance Rule Chapter Two, Rule 54.1.2 there will not be an opportunity for members of the public to address Council in relation to that item.
- 4. That in the event that no submissions are received, delegates the Chief Executive Officer to cancel the Extraordinary Council Meeting scheduled.

CALL FOR A DIVISION

For: Councillors Crossland, Landes, Nguyen and Wade

Against: Councillors Glynatsis, Jolly, Mohamud and O'Brien

The Mayor used his casting vote to vote in favour.

CARRIED

The Mayor adjourned the meeting at 9.57pm.

The meeting resumed at 10.10pm.

7.6 Charles Evans Reserve - Draft Concept Design

Reference D24/201364

AuthorDaniel Perrone - Senior Landscape ArchitectAuthoriserSenior Coordinator Design and Place Making

Disclosure The authoriser, having made enquiries with members of staff involved in the

preparation of this report, asserts that they are not aware of any general or

material conflicts of interest in relation to the matters presented.

RECOMMENDATION Start time: 10.10pm

That Council:

- (a) endorses the *Draft Concept Design* for the upgrade and expansion of Charles Evans Reserve:
- (b) notes that a traffic impact assessment will be completed;
- (c) approves the *Draft Concept Design* to proceed into the detailed design and documentation phase; and
- (d) thanks the community for their involvement in the engagement process.

Public Submission

Allina Fawcett addressed Council on the matter.

MOTION

Moved: Councillor Crossland Seconded: Councillor Jolly

- 1. That Council:
 - (a) endorses the Draft Concept Design for the upgrade and expansion of Charles Evans Reserve:
 - (b) notes that a traffic impact assessment will be completed;
 - (c) approves the Draft Concept Design to proceed into the detailed design and documentation phase subject to the following changes:
 - (i) include a pet friendly drinking fountain;
 - (d) <u>undertakes to consider as part of any future review of the Yarra City Council Order</u> made under Sections 25 and 25 of the Domestic Animals Act 1994 to accommodate a <u>dog off-leash area in the Charles Evans Reserve;</u>
 - (e) <u>continues to engage with Transurban regarding potential artwork and upgrades to the</u> freeway soundwall to further improve the amenity of the Charles Evans Reserve; and
 - (f) thanks the community for their involvement in the engagement process.

AMENDMENT

Moved: Councillor Landes

(g) request officers to consider the feasibility of a traditional swing in the scope in the play equipment.

The amendment was accepted by the mover and seconder and incorporated into the motion.

COUNCIL RESOLUTION

Moved: Councillor Crossland Seconded: Councillor Jolly

- 1. That Council:
 - (a) endorses the Draft Concept Design for the upgrade and expansion of Charles Evans Reserve:
 - (b) notes that a traffic impact assessment will be completed;
 - (c) approves the Draft Concept Design to proceed into the detailed design and documentation phase subject to the following changes:
 - (i) include a pet friendly drinking fountain;
 - (d) <u>undertakes to consider as part of any future review of the Yarra City Council Order</u> <u>made under Sections 25 and 25 of the Domestic Animals Act 1994 to accommodate a</u> dog off-leash area in the Charles Evans Reserve;
 - (e) <u>continues to engage with Transurban regarding potential artwork and upgrades to the freeway soundwall to further improve the amenity of the Charles Evans Reserve;</u>
 - (f) thanks the community for their involvement in the engagement process; and
 - (g) request officers to consider the feasibility of a traditional swing in the scope in the play equipment.

CALL FOR A DIVISION

For: Councillors Crossland, Glynatsis, Jolly, Landes, Mohamud, Nguyen, O'Brien and

Wade

Against: Nil

CARRIED UNANIMOUSLY

7.7 Proposed C247yara - 21 Northumberland Street and 26 Wellington Street Collingwood

Reference D24/47120

Author Kyle Everett - Strategic Planner

Authoriser Manager City Strategy

Disclosure The authoriser, having made enquiries with members of staff involved in the

preparation of this report, asserts that they are not aware of any general or

material conflicts of interest in relation to the matters presented.

Councillor Jolly left the meeting at 10.22pm

RECOMMENDATION Start time: 10.22pm

1. That:

- (a) notes the officer report and Attachments 1 to 10 considering the amendment Request C247yara that applies to the land at 21 Northumberland Street and 26 Wellington Street, Collingwood;
- (b) adopts the proposed C247yara amendment documentation in Attachments 1 and 2 and requests authorisation to prepare and exhibit C274yara under section 8A of the Planning and Environment Act 1987;
- (c) exhibits Amendment C247yara, in accordance with section 17, 18 and 19 of the Planning and Environment Act 1987, if authorisation to prepare Amendment is received from the Minister for Planning; and
- (d) authorises the Manager City Strategy to make any minor adjustments required to meet the intent of the resolution.

Moved: Councillor Mohamud Seconded: Councillor Glynatsis

1. That:

- (a) notes the officer report and Attachments 1 to 10 considering the amendment Request C247yara that applies to the land at 21 Northumberland Street and 26 Wellington Street, Collingwood;
- (b) adopts the proposed C247yara amendment documentation in Attachments 1 and 2 and requests authorisation to prepare and exhibit C274yara under section 8A of the Planning and Environment Act 1987;
- (c) exhibits Amendment C247yara, in accordance with section 17, 18 and 19 of the Planning and Environment Act 1987, if authorisation to prepare Amendment is received from the Minister for Planning; and
- (d) authorises the Manager City Strategy to make any minor adjustments required to meet the intent of the resolution.

CALL FOR A DIVISION

For: Councillor Crossland, Glynatsis, Landes, Mohamud, Nguyen and Wade

Against: Councillor O'Brien

7.8 Bridge Road Special Charge 2024-2030

Reference D24/213405

Author Simon Osborne - Coordinator Economic Development

Authoriser General Manager City Sustainability and Strategy

Disclosure The authoriser, having made enquiries with members of staff involved in the

preparation of this report, asserts that they are not aware of any general or

material conflicts of interest in relation to the matters presented.

Councillor Landes left the meeting due to a conflict of interest at 10.27pm.

The Chief Executive Officer also left the meeting due to a conflict of interest at 10.27pm.

RECOMMENDATION Start time:10.27pm

- 1. That Council:
 - (a) commence the statutory process in accordance with Section 163 of the Local Government Act 1989 to renew the Bridge Street Special Charge Funding Agreement by:
 - (i) giving rate payers notice by the nominated postal address and the street address in the designated Scheme area of the proposed renewal of the Scheme, the statutory process and their estimated charge amounts from 1 October 2024;
 - (ii) publish a Public notice in The Age on 20 June 2024, include information on the Yarra City Council website and have physical copies available at Richmond and Collingwood Town Halls;
 - (iii) ensure that the proposed declaration be available for public inspection, allow submissions for at least 28 days after the publication of the notice, and that any objections must be received within 28 days of the public notice, and conclude the objection and submission process at 5pm on 19 July 2024;
 - (b) review and collate submissions and objections and report back to Council at the Ordinary Council Meeting on 10 September 2024, to consider submissions and objections and whether to declare (or not) the Scheme for 2024-2030; and
 - (c) gives rate payers notice by the nominated postal address and the street address in the designated Scheme area of the decision regarding the Scheme following the decision at an Ordinary Council Meeting on 10 September 2024.

Public Submission

Victoria Chipperfield addressed Council on the matter.

Councillor Jolly returned to the meeting at 10.31pm.

Moved: Councillor Nguyen Seconded: Councillor Mohamud

- 1. That Council:
 - (a) commence the statutory process in accordance with Section 163 of the Local Government Act 1989 to renew the Bridge Street Special Charge Funding Agreement by:
 - (i) giving rate payers notice by the nominated postal address and the street address in the designated Scheme area of the proposed renewal of the Scheme, the statutory process and their estimated charge amounts from 1 October 2024:
 - (ii) publish a Public notice in The Age on 20 June 2024, include information on the Yarra City Council website and have physical copies available at Richmond and Collingwood Town Halls;
 - (iii) ensure that the proposed declaration be available for public inspection, allow submissions for at least 28 days after the publication of the notice, and that any objections must be received within 28 days of the public notice, and conclude the objection and submission process at 5pm on 19 July 2024;
 - (b) review and collate submissions and objections and report back to Council at the Ordinary Council Meeting on 10 September 2024, to consider submissions and objections and whether to declare (or not) the Scheme for 2024-2030; and
 - (c) gives rate payers notice by the nominated postal address and the street address in the designated Scheme area of the decision regarding the Scheme following the decision at an Ordinary Council Meeting on 10 September 2024.

CALL FOR A DIVISION

For: Councillors Crossland, Mohamud, Nguyen and Wade

Against: Councillors Glynatsis, Jolly and O'Brien

7.9 Proposed Discontinuance of Road abutting 98A -106 Balmain Street, Cremorne

Reference D24/191043

Author Kirti Madan - Property Project Officer

Authoriser General Manager Infrastructure and Environment

Disclosure The authoriser, having made enquiries with members of staff involved in the

preparation of this report, asserts that they are not aware of any general or

material conflicts of interest in relation to the matters presented.

Both Councillor Landes and the Chief Executive Officer returned to the meeting at 10.35pm.

RECOMMENDATION Start time: 10.35pm

- 1. That Council, acting under clause 3 of schedule 10 of the Local Government Act 1989 (Act):
 - resolves that the required statutory procedures be commenced to discontinue the Road; and
 - (b) directs that, pursuant to sections 207A and 223 of the Act public notice of the proposed discontinuation be given in 'The Age' newspaper and published on the Council's website.

COUNCIL RESOLUTION

Moved: Councillor Landes Seconded: Councillor Nguyen

- 1. That Council, acting under clause 3 of schedule 10 of the Local Government Act 1989 (Act):
 - (a) resolves that the required statutory procedures be commenced to discontinue the Road; and
 - (b) directs that, pursuant to sections 207A and 223 of the Act public notice of the proposed discontinuation be given in 'The Age' newspaper and published on the Council's website.

CALL FOR A DIVISION

For: Councillors Crossland, Landes, Mohamud, Nguyen and Wade

Against: Councillors Glynatsis, Jolly and O'Brien

7.10 C1659 Open Space Maintenance Tender Report

Reference D24/210882

AuthorGlen Williames - Coordinator Open Space ServicesAuthoriserGeneral Manager Infrastructure and Environment

Disclosure The authoriser, having made enquiries with members of staff involved in the

preparation of this report, asserts that they are not aware of any general or

material conflicts of interest in relation to the matters presented.

RECOMMENDATION Start time: 10.37pm

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- (a) awards Contract C1659 Open Space Maintenance Services to
 _____ at a cost of \$_____ (ex GST) in the first year (with an estimated maximum cost over the life of the contract of \$_____) for an initial term of 4 years commencing on 1 July 2024, with options to extend at for an additional 2 x 2-year periods at Council's discretion;
- (b) notes the contract will be subject to rise and fall based on the consumer price indexation for costs in labour, transportation and materials in Melbourne;
- (c) authorises that the officer either Acting in the position of, or General Manager Infrastructure and Environment to sign on behalf of Council all necessary documentation including any contract variations relating to contract C1659;
- (d) authorises the General Manager Infrastructure & Environment to exercise options as they are due and subject to satisfactory performance of the service; and
- (e) authorises Council officers to communicate this information to the extent necessary to give effect to the recommendation.

Moved: Councillor Wade Seconded: Councillor Crossland

- 1. That Council:
 - (a) awards Contract C1659 Open Space Maintenance Services to <u>Urban Maintenance Systems Pty Ltd</u> at a cost of \$3,421,715 (ex GST) in the first year (with an estimated maximum cost over the life of the contract of \$30,427,038) for an initial term of 4 years commencing on 1 July 2024, with options to extend at for an additional 2 x 2-year periods at Council's discretion;
 - (b) notes the contract will be subject to rise and fall based on the consumer price indexation for costs in labour, transportation and materials in Melbourne;
 - (c) authorises that the officer either Acting in the position of, or General Manager Infrastructure and Environment to sign on behalf of Council all necessary documentation including any contract variations relating to contract C1659;
 - (d) authorises the General Manager Infrastructure & Environment to exercise options as they are due and subject to satisfactory performance of the service; and
 - (e) authorises Council officers to communicate this information to the extent necessary to give effect to the recommendation.

CALL FOR A DIVISION

For: Councillors Crossland, Glynatsis, Jolly, Landes, Mohamud, Nguyen, O'Brien and

Wade

Against: Nil

CARRIED UNANIMOUSLY

7.11 Animal Pound Services - Extension of Contract C1498

Reference D24/196733

AuthorAoife Mulligan - Manager Parking and ComplianceAuthoriserGeneral Manager City Sustainability and Strategy

Disclosure The authoriser, having made enquiries with members of staff involved in the

preparation of this report, asserts that they are not aware of any general or

material conflicts of interest in relation to the matters presented.

RECOMMENDATION Start time: 10.39pm

1. That Council:

(a) endorses the option to extend Contract C1498 for pound services for a further three years.

COUNCIL RESOLUTION

Moved: Councillor O'Brien Seconded: Councillor Glynatsis

- 1. That Council:
 - (a) notes the current contract with The Lost Dogs Home ends 1 October 2024 and includes a notice period of three months should Council wish to exercise the option to extend the contract;
 - (b) notes that Animal Welfare Victoria collate and publish data from all shelters and pounds on the number of dogs and cats:
 - (i) in care at the establishment or in foster care;
 - (ii) <u>physically presented at an establishment but not admitted (and the reason they were not admitted);</u>
 - (iii) accepted for admission;
 - (iv) <u>admitted into foster care;</u>
 - (v) that waited more than 14 days to access foster care;
 - (vi) permanently transferred to other establishments or groups for rehoming;
 - (vii) reclaimed by their owner;
 - (viii) rehomed;
 - (ix) rehomed but returned (including the reason the animal was returned);
 - (x) <u>euthanised (including the reason why euthanasia was the appropriate or necessary outcome); and</u>
 - (xi) that died, in the establishment or while in foster care, but were not euthanised.
- 2. That Council requests a report be presented to the next Council meeting before a contract is awarded:
 - (a) on all options available to Council for Animal Pound services;
 - (b) that takes into account ethical considerations not just financial or logistic ones;
 - (c) that references Mandatory reporting of animal welfare outcomes in shelters and pounds | Domestic Animals Act | Animal Welfare Victoria | Livestock and animals | Agriculture Victoria; and

(d) <u>provides information in order to minimise euthanasia and maximise the reclaiming or rehoming of lost pets in Yarra.</u>

CALL FOR A DIVISION

For: Councillors Crossland, Glynatsis, Jolly, Landes, Mohamud, Nguyen, O'Brien and

Wade

Against: Nil

CARRIED UNANIMOUSLY

7.12 Governance Report - June 2024

Reference D24/145261

Author Phil De Losa - Manager Governance and Integrity

Authoriser General Manager Governance, Communications and Customer Experience

Disclosure The authoriser, having made enquiries with members of staff involved in the

preparation of this report, asserts that they are not aware of any general or

material conflicts of interest in relation to the matters presented.

RECOMMENDATION Start time: 10.48pm

1. That Council note the report on the Municipal Association of Victoria State Council – 17 May 2024.

- 2. That Council endorse the following motions for submission to the Municipal Association of Victoria (MAV) State Council to be held on 23 August 2024:
 - (a) MAV Budget 2025-26 Submission to the Victorian Government" (Attachment 1)
 - (b) Assessing the impact of State Government decisions on local government and communities" (Attachment 2); and
 - (c) Opposing Demolition of Melbourne's Public Housing Towers (Attachment 3).
- 3. That Council note the proposed boundaries from the Australian Electoral Commission.
- 4. That in the exercise of the powers conferred by s 147(4) of the Planning and Environment Act 1987, Council resolves that **David AU** and **Paul HOWARD** be appointed and authorised as set out in the instruments at Attachments 5 and 6, with the instruments coming into force immediately it is signed by Council's Chief Executive Officer, and remaining in force until Council determines to vary or revoke it.

COUNCIL RESOLUTION

Moved: Councillor Wade Seconded: Councillor Mohamud

- 1. That Council note the report on the Municipal Association of Victoria State Council 17 May 2024.
- 2. That Council endorse the following motions for submission to the Municipal Association of Victoria (MAV) State Council to be held on 23 August 2024:
 - (a) MAV Budget 2025-26 Submission to the Victorian Government" (Attachment 1)
 - (b) Assessing the impact of State Government decisions on local government and communities" (Attachment 2); and
 - (c) Opposing Demolition of Melbourne's Public Housing Towers (Attachment 3).
- 3. That Council note the proposed boundaries from the Australian Electoral Commission.
- 4. That in the exercise of the powers conferred by s 147(4) of the Planning and Environment Act 1987, Council resolves that **David AU** and **Paul HOWARD** be appointed and authorised as set out in the instruments at Attachments 5 and 6, with the instruments coming into force immediately it is signed by Council's Chief Executive Officer, and remaining in force until Council determines to vary or revoke it.

CALL FOR A DIVISION

For: Councillors Crossland, Glynatsis, Jolly, Landes, Mohamud, Nguyen, O'Brien and

Wade

Against: Nil

CARRIED UNANIMOUSLY

8. Notices of motion

8.1 Notice of Motion No.9 of 2024 - Eid Celebrations

Reference D24/219254

Author Anab Mohamud – Deputy Mayor

Disclosure The authoriser, having made enquiries with members of staff involved in the

preparation of this report, asserts that they are not aware of any general or

material conflicts of interest in relation to the matters presented.

RECOMMENDATION Start time: 10.50pm

1. That Council:

- (a) notes the numerous community initiated and community led Eid celebrations in Yarra supported through the Community Grants and Subsidised Grant program;
 - (i) Council provides funding to community groups and organisations for Eid events and celebrations through its Community Grants Program every year; and
 - (ii) through our partnerships, Council also provides small amounts of funding to grass-roots Eid celebrations and Iftar dinners upon request;
- (b) acknowledges the significance of Eid celebrations in the local Muslim community, enabling various opportunities to share and celebrate Eid traditions, practices and culture of Yarra's diverse Muslim community with the broader community; and
- (c) requests that officers prepare a report that explores opportunities, models and associated budget considerations for a Council facilitated Eid event in 2025, as part of Council's Civic Events program, co-designed and delivered with community partners.

COUNCIL RESOLUTION

Moved: Councillor Mohamud Seconded: Councillor Wade

- 1. That Council:
 - (a) notes the numerous community initiated and community led Eid celebrations in Yarra supported through the Community Grants and Subsidised Grant program;
 - (i) Council provides funding to community groups and organisations for Eid events and celebrations through its Community Grants Program every year; and
 - (ii) through our partnerships, Council also provides small amounts of funding to grass-roots Eid celebrations and Iftar dinners upon request;
 - (b) acknowledges the significance of Eid celebrations in the local Muslim community, enabling various opportunities to share and celebrate Eid traditions, practices and culture of Yarra's diverse Muslim community with the broader community; and
 - (c) requests that officers prepare a report that explores opportunities, models and associated budget considerations for a Council facilitated Eid event in 2025, as part of Council's Civic Events program, co-designed and delivered with community partners.

CALL FOR A DIVISION

For: Councillors Crossland, Glynatsis, Jolly, Landes, Mohamud, Nguyen, O'Brien and

Wade

Against: Nil

CARRIED UNANIMOUSLY

8.2 Notice of Motion No.10 of 2024 - Ramsden Street Oval

Reference D24/222538

Author Bridgid O'Brien – Councillor

Disclosure The authoriser, having made enquiries with members of staff involved in the

preparation of this report, asserts that they are not aware of any general or

material conflicts of interest in relation to the matters presented.

RECOMMENDATION Start time: 10.52pm

1. That Council:

- (a) endorses the immediate installation of the existing cricket nets over winter at the Ramsden Street Oval as a pilot study;
- (b) concurrently runs a community consultation process regarding the use of the space for many and varied groups all year round;
- (c) notes this does not entail exclusive use of the space by the cricket club;
- (d) notes this will have no impact on Council's budget; and
- (e) requests that a report be presented to a future Ordinary Council Meeting regarding the results of the community consultation process.

Public Submissions

The following people addressed Council on the matter:

Roger Macmorran, Clifton Hill Cricket Club; and

Rebecca Troon, Clifton Hill Cricket Club.

COUNCIL RESOLUTION

Moved: Councillor O'Brien Seconded: Councillor Crossland

- 1. That Council:
 - (a) endorses the immediate installation of the existing cricket nets over winter at the Ramsden Street Oval as a pilot study;
 - (b) concurrently runs a community consultation process regarding the use of the space for many and varied groups all year round;
 - (c) notes this does not entail exclusive use of the space by the cricket club;
 - (d) notes this will have no impact on Council's budget; and
 - (e) requests that a report be presented to a future Ordinary Council Meeting regarding the results of the community consultation process.

CALL FOR A DIVISION

For: Councillors Crossland, Glynatsis, Jolly, Landes, Mohamud, Nguyen, O'Brien and

Wade

Against: Nil

CARRIED UNANIMOUSLY

COUNCIL RESOLUTION (PROCEDURAL)

Moved: Councillor Landes Seconded: Councillor Wade

That the meeting be extended for a further 30 minutes.

CALL FOR A DIVISION

For: Councillors Crossland, Glynatsis, Jolly, Landes, Mohamud, Nguyen, O'Brien and

Wade

Against: Nil

CARRIED UNANIMOUSLY

8.3 Notice of Motion No.11 of 2024 - Release of Council Documents

Reference D24/222469

Author Stephen Jolly – Councillor

Disclosure The authoriser, having made enquiries with members of staff involved in the

preparation of this report, asserts that they are not aware of any general or

material conflicts of interest in relation to the matters presented.

RECOMMENDATION Start time: 11.00pm

- 1. That Council determine in accordance with Section 125(2) of the Local Government Act 2020 to make the following documents publicly available as per the Residents' Petition presented to the Council Ordinary Meeting on 18 May 2024 with appropriate redactions to avoid being exempted under Freedom of Information laws:
 - (a) Executive Meeting Draft Report Strategic Review dated on or about 18 May 2022;
 - (b) Atticusnow Strategic Review Report Presentation dated on or about 7 June 2022; and
 - (c) Councillor Briefing Confidential Strategic Review Report dated on or about 7 June.2022.
- 2. That the documents be attached to the public minutes if Council determines to make them publicly available.

Public Submissions

The following people addressed Council on the matter:

Paul Jackson:

Alan Tse; and

Kenneth Gomez.

COUNCIL RESOLUTION

Moved: Councillor Jolly Seconded: Councillor Wade

- 1. That Council determine in accordance with Section 125(2) of the Local Government Act 2020 to make the following documents publicly available as per the Residents' Petition presented to the Council Ordinary Meeting on 18 May 2024 with appropriate redactions to avoid being exempted under Freedom of Information laws:
 - (a) Executive Meeting Draft Report Strategic Review dated on or about 18 May 2022;
 - (b) Atticusnow Strategic Review Report Presentation dated on or about 7 June 2022; and
 - (c) Councillor Briefing Confidential Strategic Review Report dated on or about 7 June.2022.
- 2. That the documents be attached to the public minutes if Council determines to make them publicly available.

CALL FOR A DIVISION

For: Councillors Crossland, Glynatsis, Jolly, Landes, Mohamud, Nguyen, O'Brien

and Wade

Against: Nil

CARRIED UNANIMOUSLY

9. Petitions and joint letters

9.1 Petition - Parking Restrictions in North Fitzroy and Clifton Hill

Councillor Nguyen left the meeting at 11.29pm

Councillor Mohamud left the meeting at 11.29pm, not returning.

Reference: D24/234433

A petition containing 546 signatures are objecting to the introduction of parking restrictions in North Fitzroy and Clifton Hill:

Many residents want parking arrangements that consider all users, in particular the needs of workers and customers. Businesses and service providers along Queens Parade are concerned that further restrictions will impact their ability to make a living. As an example, many customers of the hairdressing salons will need more than one hour.

COUNCIL RESOLUTION

Moved: Councillor Jolly Seconded: Councillor Wade

That the petition be accepted, noted and referred to the Chief Executive Officer, for consideration and response.

CALL FOR A DIVISION

For: Councillors Crossland, Glynatsis, Jolly, Landes, O'Brien and Wade

Against: Nil

CARRIED UNANIMOUSLY

Councillor Nguyen returned at 11.30pm.

COUNCIL RESOLUTION (PROCEDURAL)

Moved: Councillor Landes Seconded: Councillor Wade

That the meeting be extended for a further 30 minutes.

CALL FOR A DIVISION

For: Councillors Crossland, Glynatsis, Jolly, Landes, Nguyen, O'Brien and Wade

Against: Nil

CARRIED UNANIMOUSLY

10. Questions without notice

Nil

11. Delegates' reports

Nil

12. General Business

Nil

13. Urgent Business

Nil

14. Confidential business reports

The following items were deemed by the Chief Executive Officer to be suitable for consideration in closed session in accordance with section 66(2)(a) of the Local Government Act 2020. In accordance with that Act, Council may resolve to consider these issues in open or closed session.

COUNCIL RESOLUTION

Moved: Councillor Landes Seconded: Councillor Wade

- 1. That the meeting be closed to members of the public, in accordance with section 66(2)(a) of the Local Government Act 2020, to allow consideration of confidential information:
 - (a) council business information, being information that would prejudice the Council's position in commercial negotiations if prematurely released.

CALL FOR A DIVISION

For: Councillors Crossland, Glynatsis, Jolly, Landes, Nguyen, O'Brien and Wade

Against: Nil

CARRIED UNANIMOUSLY

Councillor Jolly left the meeting at 11.32pm, not returning.

Item

14.1 View Street, Alphington

This item is to be considered in closed session to allow consideration of council business information, being information that would prejudice the Council's position in commercial negotiations if prematurely released.

These grounds are applicable because the report contains information which if released, may be contrary to Councils interests in the process.

14.2 Open Space Network Opportunities

This item is to be considered in closed session to allow consideration of council business information, being information that would prejudice the Council's position in commercial negotiations if prematurely released.

These grounds are applicable because the report contains information which if released, may be contrary to Councils interests in the process.

Following consideration of Confidential business, the meeting resumed in open session.						
Conclusion						
The meeting concluded at 11.40pm.						
Confirmed Tuesday 9 July 2024						
Mayor						

8.3 Notice of Motion No.11 of 2024 - Release of Council Documents

As adopted by resolution on this the item, the following three documents have been attached to the minutes below:

- Executive Meeting Draft Report Strategic Review dated on or about 18 May 2022
- Atticusnow Strategic Review Report Presentation dated on or about 7 June 2022
- Councillor Briefing Confidential Strategic Review Report dated on or about 7 June.2022



3.1 Strategic Review - Draft Report

Reference D22/110593

Author Julie Wyndham - Manager Corporate Planning and Performance

Authoriser Director Corporate, Business and Finance

Purpose

1. To provide Executive with an opportunity to discuss the draft Strategic Review Report and feedback to AtticusNow.

Background

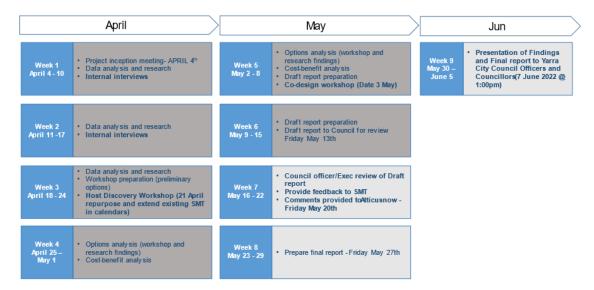
- 2. AtticusNow provided their draft Report on Friday 13 May 2022.
- 3. This was forwarded to Executive for review on receipt, and initial discussion occurred on Monday 16 May at the Exec Strategy meeting.

Issues

4. There are no issues considered in this report.

Comments/Discussion

5. The Project's key milestones and activities are included below.



- 6. The deadline for feedback to AtticusNow on the draft report is Friday 20 May 2022.
- 7. Executive recommended that feedback be provided to SMT on the draft report.
- 8. AtticusNow will provide their final report on Friday 27 May.
- 9. The Presentation of Findings and Final Report to Yarra City Council Officers and Councillors will occur on Tuesday 7 June at 1.00pm as part of the regular Briefing.

RECOMMENDATION

- 1. That:
 - (a) Executive discuss the draft Strategic Review Report and feedback to AtticusNow.

Attachments

There are no attachments for this report.



REVIEW APPROACH



The brief

- Yarra City Council engaged atticusnow to conduct a strategy review to build financial sustainability and capacity.
- The objective of this project is to provide advice to Yarra City Council regarding current and projected financial performance in the context of existing service provision that has been identified as requiring action.
- The outputs from this work will assist development of a targeted strategy and approach to address the situation.

Our approach

- Based on the research findings and analysis a
 preliminary options analysis has been conducted to
 provide a set of over 20 options for reform, which are
 assessed against key criteria.
- **Detailed options analysis** is conducted on those options which are considered to be most prospective (provide the greatest financial benefit for the Council in a 4-5 year timeframe).
- A set of recommended options and an implementation roadmap sets out our recommended approach, with an assessment of the associated risks and mitigation options.



FISCAL RISKS



- 1. **Increasing costs from population growth** Where there is growth in social housing (as just announced) it is expected that that there will be greater demand for services provided by Council.
- 2. **Cost shifting from State and Federal governments** Cost shifting is already occurring in many areas such as libraries, aged care and waste costs, and there are additional cost incoming.
- 3. **Uncertain post-COVID period** Changes in where and how people work could impact upon many of the Council's operations, such as parking revenue.
- 4. **Greater capital requirements** Additional capital requirements can range from adverse events requiring infrastructure remediation, changes to Council strategic direction, etc.
- 5. **Income risks, such as uncertainty surrounding government grants** State and Federal government are themselves grappling with budget deficits, so there is a risk that grant funding will reduce over the next 10 years.
- 6. **Expenses increase at a higher rate than assumed in the LTFP** Supply side inflationary pressures have increased costs for the Council to provide services.
- 7. **Pressure to expand service delivery** The current financial plan assumes current level of service scope across the community. Future service delivery decisions need to be made in the context of the current financial situation of the Council.

THE FINANCIAL SUSTAINABILITY GAP



The financial 'gap' for Council has the following three components:

- 1. **Funds needed to achieve a minimum net zero cash position** The LTFP included a total efficiency target of \$28.1 million over 10 years which would ensure that the Council could meet its cash obligations.
- 2. Funds needed to achieve the VAGO standard of 5 per cent adjusted underlying revenue ratio (surplus/revenue) In order to meet the VAGO target of 5 per cent ratio of revenue, the City of Yarra must find an additional \$36.8 million in net savings to 2031-32. The total gap to achieve the VAGO target is \$65 million to 2031-32.
- 3. **Additional funds need to cover financial risks** It is essential that any review of future financial sustainability for the Council include a 'risk margin' to allow for likely future financial shocks.

THE FINANCIAL TARGET



Figure 1.2 Components of funding target (annual target \$15m)



HOW YARRA COMPARES: BENCHMARKING TO M9 COUNCILS



- Services delivered by Councils more services delivered, with less outsourcing than the rest of M9
- **Revenue** higher reliance on user fees and charges than other M9 Councils
- Loans highest debt in M9
- Expenses higher costs than other Councils, reflecting services scope and delivery
- Current assets and liabilities worst short term liquidity in M9
- **Net operating position** worst deficit in M9
- Unrestricted cash weakening
- Overheads approximately 16.5 per cent of total expenditure per annum. A full 'bottom up' analysis of overheads needs to be conducted to properly benchmark.

PRIORITISING OPTIONS



1. PRIORITY INITIATIVES

Options which have been assessed as:

- Highly prospective financially (large income or savings opportunities)
- Can be partly or fully implemented within 3-4 years
- Present moderate to low operational challenges.

Organisation & assets

- Property review
- Staff and overheads consolidation
- Council accommodation review

Revenue

- Waste charge
- Parking fees
- Implement Pricing Policy

Services

- Leisure restructure/outsourcing
- Child care services

2. SYSTEMIC REFORMS

Options which have been assessed as:

- Have longer time horizons to realise benefits
- Present complex operational challenges
- Are, to some degree, interdependent - they need to be completed with a strategic approach rather than as stand alone reforms.

Systemic reforms should focus on the following areas:

- Asset management
- Procurement and contracting
- Services mapping and redesign
- People management
- IT systems and processes

3. SMALLER SCALE EFFICIENCY OPPORTUNITIES

Options which:

- Have smaller potential financial gains than major initiatives, and/or
- Have lower barriers at the operational level, and/or
- Can be implemented within the next 2-3 years

There are several examples provided to this review of smaller scale efficiencies which could reduce costs to the Council through efficiency improvements.

MAJOR INITIATIVES: ORGANISATION & ASSETS



Property review

Appoint a property adviser to review and make recommendations on surplus and underutilised properties and to help fast track their sale.

- **Overview** The Council currently owns and maintains an extensive property portfolio including three Town Halls and a range of commercial sites, reaching a written down valuation of just under \$200m. The costs to owning and maintaining these properties are increasing, particularly as a result of Yarra's major commitments regarding sustainability.
- **Asset sales** There is a potential significant financial benefit to be gained through the sale of some properties over the period to 2031-32. We would recommend an independent review of all Council properties by an expert adviser and to rapidly divest of surplus or underutilised properties to reach a sales target.
- **Potential gains** We estimate that Yarra could divest approximately 15% of its current property portfolio by the financial year 2025-26 through targeted sales of its least used assets. This equates to a sales target of around \$30m.

MAJOR INITIATIVES: ORGANISATION & ASSETS



Reduction in overall staff and overheads costs

Reduce staff levels by 10 per cent and achieve the corporate overhead benchmark of 14 per cent of total expenditure through consolidation and efficiency measures

- **Overview** Staff and overheads costs are the Council's largest expenditure items, therefore it is difficult for the Council to achieve the net savings it needs without some reduction in costs in these areas. While metrics around overheads remain uncertain, there is potential for reduction in overhead costs following a full analysis of Yarra's current overhead expenditure.
- **Key reforms & approach** We recommend reforms in aged care, child care, and venue and property management. We would recommend the Yarra:
 - **Implement a hiring freeze** at current levels while an assessment of services and resourcing requirements is conducted
 - During this transition period implement a moratorium on unbudgeted initiatives which would ordinarily require additional staff resources
 - o Review current vacant positions and remove positions vacant for 6 months or more
 - o Conduct a **review of corporate overheads** and benchmark these against VAGO and PwC study levels
- **Potential gains** A conservative estimate of \$5.1m savings from 2024-25 is reasonable (reflecting 5 per cent of total staff costs). It is likely that if the Council reach both the staff and overheads benchmarks the savings achieved will be higher.

MAJOR INITIATIVES: ORGANISATION & ASSETS



Council accommodation review

Consolidate Council operations (post COVID), adopting a team activity based approach to the workplace to reduce Council office footprint.

- Overview There is now an opportunity to adopt a team activity based approach to workplace planning which will reduce the total office space requirements as well as free up further properties to divest. This could also present an opportunity to break down silos, promote greater cross-collaboration across the organisation, and develop a better understanding of more effective service clusters.
- **Potential gains** We don't have any definitive numbers on staff accommodation (staff per metre squared) at Yarra from which to deduce a potential reduction target, however research suggests that introducing flexible working arrangements and consolidating office space can increase productivity, collaboration and employee satisfaction, and reduce overheads.

MAJOR INITIATIVES: REVENUE



Waste charge

Introduce a waste charge to fully recover the future growth in costs of waste services.

- **Overview** Yarra is one of only seven councils in Victoria that does not have a separate waste charge (see Table 3.3 for a list of councils who do not currently have a separate waste charge). Of these seven councils, five councils are proposing to introduce a waste charge from 2022-23.
- **Potential gains** A waste charge provides a mechanism for councils to recover future costs of waste services outside of the rate cap. Given recent waste costs have been rising at rates substantially higher than the 1.75% rate cap, moving to a separate waste charge in rates is a useful way to improve future financial sustainability.

Table 3.3 Councils who do not currently implement a waste charge

Council	Current status of waste charge	Timeline
Banyule	Introduction of Waste Charge proposed in Draft Budget 2022-23	2022-23
Darebin	Introduction of Waste Charge proposed in Proposed Budget 2022-26	2022-23
Hume	Considering introducing Waste Charge (unclear if for 2022-23 or beyond)	2022 onwards
Melbourne	Introduction of Waste Charge proposed in Draft Budget 2022-23	2022-23
Port Phillip	Introduction of Waste Charge proposed in Draft Budget 2022-23	2022-23
Whitehorse	Proposing to introduce Waste Charge (currently conducting community engagement)	2022 onwards
Yarra	No plans for waste charge	

MAJOR INITIATIVES: REVENUE



Parking fees

Increase parking fees in order to grow total revenue from parking

• **Overview** – Yarra City Council collects parking fees in a variety of ways, including meter parking, long stay parking and residential parking permits. Current (2021-22) fee levels are lower than neighbouring councils and the decision has already been made to increase fees in the 2022-23 budget. Even taking this increase into account, there is scope for further increase over the coming 10 year period.

Potential gains

- o It is recommended that parking revenue is increased by 5 per cent of the estimated parking revenue every three years up to 2031-32 (see Table 3.6).
- total revenue growth target potential reductions in number of parking bays, so some fee categories may need to be increased further to reach the 5 per cent target.

Table 3.6 Revenue gains from increase in parking fee revenue (\$000s)

Item	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	Total
Base case – current revenue estimate ¹	35,788	36,414	37,052	37,700	38,360	39,031	39,714	40,409	41,116	41,836	387,419
Scenario 1 – increase parking revenue by 5% every 3 years	35,788	36,414	37,052	39,585	40,278	40,983	43,785	44,551	45,331	48,430	412,195
Additional parking revenue	-	-	-	1,885	1,918	1,952	4,071	4,142	4,214	6,594	24,776

MAJOR INITIATIVES: REVENUE



Pricing Policy

Implement the pricing policy across all fees and charges of the Council, starting with the areas which will have the largest financial impact (leisure and child care)

- Overview The Yarra City Council pricing policy should be implemented across all fees and charges areas of the Council. T
- Applying the Pricing Policy to Leisure Fees Based on these estimates there is, at a minimum, the potential for an additional \$1.1 million of costs to be recovered through leisure fees, which would support the Council's future financial sustainability. We would recommend that at least a partial cost recovery of greater than direct costs be pursued (following full analysis of costs), which would recovery an amount higher than this minimum level.
- Applying the Pricing Policy to child care fees On a cost recovery basis the service does not fully recover costs its fees are below the level which would recover direct costs, and when taking into account overheads the cost recovery rate for long day care is around 60 per cent. There is a clear risk that the Council may be subject to a Competitive Neutrality complaint when it is operating below cost and subsidising the service with Council funds.
- Applying the Pricing Policy to other service areas We recommend that work also be conducted to update the cost recovery analysis for Sports and Recreation, Aged and disability services, Civic compliance, Venues for hire, Construction management, and Health protection.

MAJOR INITIATIVES: SERVICES



Leisure reforms

Develop a business case for outsourcing of Yarra leisure facilities to an external management provider, following the outcomes of the pricing policy review for leisure

Overview

• Implementation of the pricing policy for Yarra Leisure will, when done correctly, provide transparency around current levels of costs, fee levels necessary to achieve cost recovery (full or partial) and how these fee levels compare with market benchmarks.

Outsourcing

- Council should explore the option of outsourcing leisure services to an external management provider (such as the YMCA).
- This can be done with the Council:
 - Maintaining ownership of leisure facilities,
 - Putting in place with the provider a community service agreement on facilities access and fees (ie setting fee caps for particular services and access to facilities).

MAJOR INITIATIVES: SERVICES



Aged care reform

Given re-design of the service system by the Commonwealth Government Council should exit the delivery of in-home care and home maintenance services from 1 July 2023

- **Overview** Changes to the Commonwealth service and funding model for aged care will have a significant impact on the viability of councils to continue to provide all or part of the current services. The changes will see service agreements (agreed targets and funding) replaced by an open competitive market approach and an individualised approach to funding services.
- **Potential gains** Exiting in-home care and home maintenance services could save Council approximately \$8m in direct costs of service delivery in the period to 2021-32. This would also avoid the risk of operating in the new funding model where supply and demand will be uncertain. While the exact quantum of avoided costs is uncertain, even a conservative 10% increase in costs associated with the service would be in the range of \$0.5m per annum, with uncertainty around how much of that additional cost would be covered by Commonwealth funding (given the new funding arrangements).

MAJOR INITIATIVES: SERVICES



Child care

Transition out of the delivery of vacation care and OOSHC services

- **Overview** Along with long day care (which is highly utilised) the Council also run vacation care and OOSHC services. These services have lower utilisation and lower cost recovery than long day care. There are also existing providers in this space and Council could exit this service area without a concern that families wound have no alternative care options.
- **Potential gains** Estimates for removal of vacation care and OOSHC just include direct costs and income estimates for the services are set out in the table below (these do not include overheads which are an additional potential saving). In the period to 2025-26 the potential saving of these options would be approximately \$4.9m.

Table 3.8 Revenue gains from introduction of child care initiatives (\$000s)

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32
Removal of vacation care and	905	919	077	947	961	075	990	1.005	1020	1.075
OOSHC	905	919	933	947	961	975	990	1,005	1,020	1,035

PATHWAY TO THE FINANCIAL TARGET



Decisions on how to best approach this target need to be taken in the context of the following factors.

- The waste charge which will provide a critical mechanism for recovering future costs in waste services, but is not a specific net revenue raising measure (unlike parking fees or other fee measures). It's value is therefore in covering a proportion of the 'risk margin' component of the \$15m target, not the underlying \$65m financial gap.
- Pricing policy estimates for leisure and child care are achieving direct cost recovery <u>only</u> lower bound of the savings that can (and should) be achieved through this measure.

Potential of estimated revenue and efficiency measures (and quantified targets) listed exceeds the VAGO financial gap target of \$65m.

- Cost recovery from the waste charge removes that cost risk for the Council
- An additional \$20m in savings to cover other cost inflation which can be achieved through efficiency gains from systemic reform measures or asset sales.

POTENTIAL NET SAVINGS: MAJOR INITIATIVES

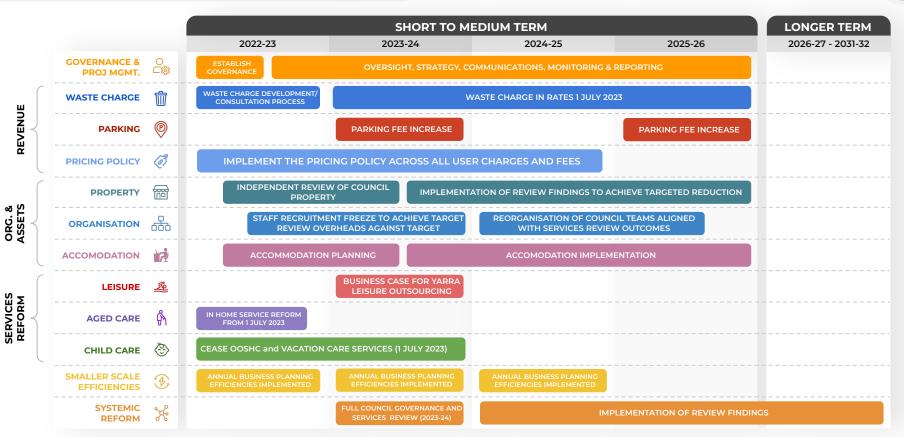


Table 3.1 Summary of options – short- to medium-term, estimated net savings 2022-23 – 2031-32

Option	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	Total
Revenue measures											
Increase parking fees	-	-	-	1,885	1,918	1,952	4,071	4,142	4,214	6,594	24,776
Increased leisure fees (minimum recoverable)	-	1100	1100	1100	1100	1100	1100	1100	1100	1100	9,900
Increased child care fees (minimum recoverable)	-	900	900	900	900	900	900	900	900	900	8,100
Efficiencies											
Aged care – exit delivery of in-home services	-	888	889	889	889	889	889	889	889	889	8,000
Child care – transition out of delivering vacation care & OOSHC	905	919	933	947	961	975	990	1,005	1,020	1,035	9,690
Outsource management of leisure centres	-	_	612	612	612	612	612	612	612	612	4,896
Efficiency gains in areas of staff, overheads (target)	-	1,500	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	41,500
Costs										·	
Implementation costs	(204)	(313)	(320)	(226)	-	-	-	-	-	-	(1,063)
Total potential net savings from options	701	4,994	9,566	11,559	11,832	11,880	14,104	14,100	14,187	16,582	105,799
										_	
Future cost recovery measures											
Waste charge Based on the assumption that Yarra's waste costs will increase at 5%.	-	-	552	1,145	1,777	2,452	3,171	3,936	4,750	5,616	23,398

IMPLEMENTATION ROADMAP





4.1 CONFIDENTIAL - Strategic Review - Atticusnow presentation

Reference D22/125452

Author Julie Wyndham - Manager Corporate Planning and Performance

Authoriser Director Corporate, Business and Finance

REPORT SUMMARY

Issue	Atticusnow were engaged in April to undertake a strategic review of services to build financial sustainability and capacity.					
Reason for Briefing	Atticusnow will present draft findings and recommendations from the Strategic Review.					
Timelines and Next Steps	Atticusnow will prepare the final report.					

Purpose

1. The purpose of the Briefing is for Atticusnow to present confidential draft findings and recommendations of the strategic review.

Critical analysis

History and background

- 2. Atticusnow were engaged in April to undertake a strategic review of services to build financial sustainability and capacity. The project commenced in April.
- 3. The project approach included benchmarking, data analysis, one-on-one interviews with approximately 20 key staff across the organisation and two workshops with the Senior Management Team (Executive plus Executive direct reports).

Discussion

- 4. A 90 minute presentation at Briefing has been scheduled as part of the process of sharing and engagement with Councillors.
- 5. This session will involve Atticusnow sharing their draft findings and recommendations in presentation / discussion form.
- 6. After the session on 7 June, Atticusnow will work to finalise the written report.
- 7. This Briefing is a key step in the communication and engagement regarding this work.
- 8. The final report itself will be a Confidential document noting we will need to share decisions that we / Council may make arising from recommendations.
- 9. We can discuss the confidentiality aspects going forward at the presentation.

Options

10. There are no options considered in this report.

Community and stakeholder engagement

11. Key staff and stakeholders have been engaged throughout the project including one-on-one interviews and two workshops with the Senior Management Team.

Policy analysis

Alignment to Community Vision and Council Plan

- 12. The strategic review project aligns to the following Strategies in the Council Plan in the Democracy and governance Strategic Objective:
 - (a) Manage our finances responsibly and improve long-term financial management planning; and
 - (b) Maximise value for our community through efficient service delivery, innovation, strategic partnerships and advocacy.

Climate emergency and sustainability implications

There are no climate emergency and sustainability implications considered in this report.

Community and social implications

14. There are no community and social implications considered in this report.

Economic development implications

15. There are no economic development implications considered in this report.

Human rights and gender equality implications

16. There are no human rights and gender equality implications considered in this report.

Operational analysis

Financial and resource impacts

17. The intent of the strategic review is to build financial sustainability and capacity.

Legal Implications

18. There are no legal implications considered in this report.

Conclusion

19. The draft findings and recommendations of the strategic review are presented to Councillors for discussion.

Attachments

There are no attachments for this report.

